



# Northern Australia Indigenous Reference Group

Review of Knowledge and Research to Support Indigenous  
Economic and Commercial Decision-makers in Northern  
Australia

August 2017

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# Northern Australia Indigenous Reference Group

Queensland Jurisdiction Policy Workshop  
Deliberations and Outcomes Report

August 2017

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Western Australian Jurisdiction Policy Workshop  
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Northern Territory Jurisdiction Policy Workshop  
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# Northern Australia Indigenous Reference Group

March 2018 Policy Forum

March 2018

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# Economic Development Function

Enabling Indigenous Economic Development



*Prepared for  
Indigenous Reference Group  
27 August 2018*

**THE CENTRE FOR INTERNATIONAL ECONOMICS**  
*www.TheCIE.com.au*

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# Indigenous Infrastructure Development

Planning for Northern Australian investment



*Prepared for  
Indigenous Reference Group  
14 September 2018*

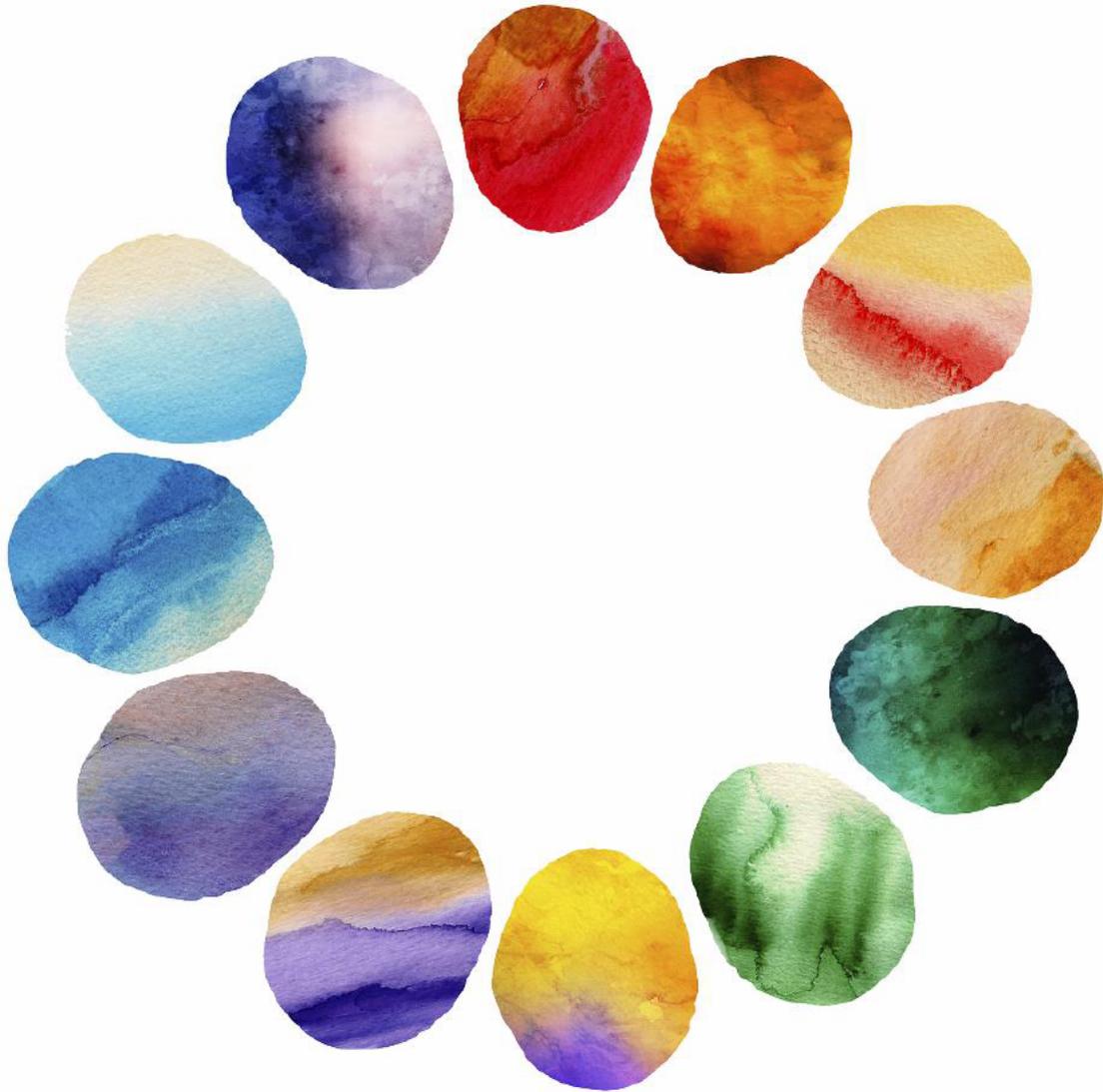
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**Activating Indigenous economic development in Northern Australia**

[Working Draft - Not for circulation]

Indigenous Reference Group

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# Indigenous Economic Development Coordination

The opportunity offered through place-based development



*Prepared for  
Indigenous Reference Group  
14 September 2018*

**THE CENTRE FOR INTERNATIONAL ECONOMICS**  
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IRG Jurisdictional Workshops  
Consolidated Observations and Findings  
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# IRG Jurisdictional Implementation Workshop

Deliberations and Outcomes Report

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# INDIGENOUS REFERENCE GROUP

Advice to the  
Ministerial Forum  
on Northern  
Development  
26 October 2018

## Advice to the 3<sup>rd</sup> meeting of the Ministerial Forum on Northern Development, from the Forum's Indigenous Reference Group

Mr Lawford Benning, Western Australia  
Mr Nigel Browne, Northern Territory  
Ms Fiona Jose, Queensland  
Cr Vonda Malone, Queensland  
Mr Joe Morrison, Northern Territory  
Dr Donna Odegaard AM, Northern Territory  
Assoc. Prof. Colin Saltmere, Queensland  
Mr Peter Yu, Western Australia

---

### Introduction

The Indigenous Reference Group to the Ministerial Forum on Northern Development was established in August 2017. The group has an important role to engage directly with, and provide policy advice to, the Ministerial Forum - ensuring that Indigenous perspectives are included in its deliberations, and contributing to the achievement of tangible and sustainable benefits across the North.

Our initial task was to provide advice about aspirations and barriers relating to developing the Indigenous business sector, growing the capability of Indigenous land owners to engage in development, and supporting Indigenous innovation.

At the April 2018 Ministerial Forum on Northern Development we presented 36 recommendations (p. 10.) to overcome barriers to Indigenous economic participation. We were genuinely encouraged by the response to those recommendations.

Ministers agreed in-principle and without prejudice to our first 16 recommendations (the "yellow recommendations") and asked senior officials to work with us to progress implementation plans as part of the Forward Work Plan of the Forum. Ministers also agreed the IRG further explore the 20 longer-term recommendations (the "blue recommendations") and report back to the 3<sup>rd</sup> Ministerial Forum.

We have developed this paper in response to the Ministers' request.

### Approach to further advice on the 20 Blue Recommendations

The IRG recognizes and appreciates the significant body of work Forum governments are progressing through implementation planning of the 16 yellow recommendations. These recommendations were purposefully designed to address the change needed across all of the policy areas that together are required to accelerate Indigenous economic development in the North.

We are acutely aware this is a work in progress. The nature, scope and interdependencies of the yellow recommendations means that implementation planning will need to be staged and iterative. We want governments to focus on getting this right. Both current and future generations of Indigenous Australians stand to benefit greatly if we do.

For this reason, our advice at this point on the 20 blue recommendations is focussed on four actions where we consider there is a clear case for concrete progress as part of, or in addition to, that underway in response to the yellow recommendations.

	Recommendation Action Area	Key Opportunity
1	<p>Recommended action:</p> <p><b>Scope a Northern Australia Indigenous Economic Development Corporation in consultation with relevant stakeholders including Indigenous corporations, government agencies and industry bodies</b></p> <p>Addresses:  <i>(Blue rec 18) Investigate the scope, authorisation and architecture for a Northern Australia Indigenous economic development function.</i></p> <p><i>(Blue Rec 12) Consider the options for the scope and structure of an Indigenous enterprise capital fund for Indigenous business.</i></p>	<p>A Northern Australia Indigenous Economic Development Corporation (IEDC) will ensure the Forum’s work to date to boost Indigenous economic participation is realised and deliver practical elements of the Forum’s Implementation planning.</p> <p>The IEDC will:</p> <ul style="list-style-type: none"> <li>• be a strong independent advocate, involved in decisions on economic development, whose legitimacy is recognised by Indigenous, government and private sectors</li> <li>• help deliver practical elements of the Forum’s implementation plan (e.g. the Northern Australia business hub system)</li> <li>• support productive economic collaboration between the private sector, governments and the Indigenous sector and take up fee for service work and partnerships.</li> </ul> <p>Initial priorities of the IEDC should be:</p> <ul style="list-style-type: none"> <li>• establish the Northern Australia hub system including additional support for PBCs;</li> <li>• assess the adequacy of capital funding available to Indigenous proponents in the North and provide advice to Governments; and</li> <li>• oversight of Northern Australian Indigenous Economic Research Priorities.</li> </ul>
2	<p>Recommended action:</p> <p><b>Ensure a comprehensive focus on regulatory and fiscal reform within regional collaboration areas to fully support Indigenous economic development opportunities.</b></p> <p>Addresses:  <i>(Yellow rec 16) Explore fiscal and regulatory reform options for the purposes of accelerating Indigenous economic development.</i></p> <p><i>(Blue rec 16) Consider measures for the inclusion of water and sea resource access in ILUAs</i></p>	<p>We see a significant and critical gap in current implementation planning for Yellow rec 16, and note the relationship to Blue rec 16. We see a clear opportunity to link this critical area to scoping work for regional collaboration areas (Yellow rec 15). Implementation planning for regional collaboration areas should include work to:</p> <ul style="list-style-type: none"> <li>• map and analyse the regulatory framework in agreed regional collaboration areas;</li> <li>• identify regulation that may have a negative impact on Indigenous peoples’ ability to fully engage in development opportunities;</li> <li>• and explore options for regulatory reform that supports full economic development opportunity.</li> </ul> <p>We also ask jurisdictions to report progress on implementation of the COAG Investigation into Indigenous Land Administration and Use prior to the next Forum.</p>

<p>3</p>	<p>Recommended action:</p> <p><b>Recognise the importance of water for economic development and progress engagement with, and representation of, Indigenous stakeholders in water reform and water planning at a jurisdictional and national level</b></p> <p>(Blue Recommendations 13-15)</p> <p><i>(Rec 13) Identify catchments for the expansion of the water resource assessments initiated in the White Paper.</i></p> <p><i>(Rec 14) Explore policy development to understand options for Indigenous water and sea resource usage including establishment of northern Australian Indigenous water reserves.</i></p> <p><i>(Rec 15) Engage through the Northern Australia Strategic Partnership and National Water Reform Committee (NWRC), to COAG, to develop a shared Indigenous water policy, protecting Indigenous water rights for economic, cultural and social use.</i></p>	<p>Given the interdependencies with many of the yellow recommendations, we ask that governments bring forward consideration of Blue recs 13-15 and include them into forward work planning.</p> <p>We ask that Forum governments work with IRG representatives from their respective jurisdictions to develop a forward plan about Indigenous engagement in water planning processes.</p> <p>This would include:</p> <ul style="list-style-type: none"> <li>- prioritising areas for acquisition of additional environmental data;</li> <li>- establishment of Indigenous advisory mechanisms for water planning processes, and;</li> <li>- building knowledge and capability with key Indigenous representatives.</li> </ul> <p>We also ask that Forum governments take actions arising from the Productivity Commission’s Report (May 2018) on the Intergovernmental Agreement on a National Water Initiative 2004 as detailed below, including that an Indigenous working group be formed to provide advice on the anticipated National Water Initiative renewal.</p>
<p>4</p>	<p>Recommended action:</p> <p><b>Maximise protections and benefits available through intellectual property laws</b></p> <p><i>(Blue rec 4) Investigate mechanisms to maximise protections and benefits available through intellectual property laws and the provisions of the Nagoya Protocol, particularly related to bushfoods, by working with jurisdictions to establish minimum national legislative standards (noting</i></p>	<p>There are opportunities to strengthen protections and benefits by building on current work underway to:</p> <ul style="list-style-type: none"> <li>• establish a Commonwealth approach to protection and management of Indigenous Knowledge and native resources; and</li> <li>• affirm the need for effective action on “inauthentic” Indigenous art.</li> </ul>

	<i>Queensland's Biodiscovery Act</i> ).	
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For the remainder of the blue recommendations, we reserve further advice until the 4th Ministerial Forum in 2019. These recommendations remain entirely relevant, however we will be better placed to consider a strategic response once the implementation planning for the yellow recommendations is further progressed.

In particular, working with Infrastructure Australia and government officials, we will give further consideration to how Indigenous economic development considerations can be better integrated into infrastructure planning.

### Detailed Advice on Four Action Areas

#### 1. Scope a Northern Australia Indigenous economic development corporation

Blue Recommendation 18:

*Investigate the scope, authorisation and architecture for a Northern Australia Indigenous economic development function.*

Our experience over the past year has reinforced our belief that a targeted mechanism, in the form of an Indigenous Economic Development Corporation (IEDC), is critical to ensure the Forum's ground-breaking work to date on Indigenous economic participation is realised.

We are encouraged to see the commitment by Forum governments to address the recommendations they endorsed at the 2<sup>nd</sup> Ministerial Forum in April. A lot of positive momentum has been generated over the past six months and Forum governments will continue to make progress through their implementation planning. This process has been positive in ensuring Indigenous people are included as key players in the developing Northern Australia agenda.

It is now irrefutable that Indigenous interests are critical to the Northern Development Agenda.

The past year of our journey as the IRG has uncovered huge resources of goodwill across governments, agencies and the private sector to support Indigenous economic participation. But this good will is often dispersed and siloed. It needs focussed external pressure to keep up the momentum for change. Independence from, and a helicopter view over, government and private sector actions is necessary to drive the systemic change needed to realise the potential of Indigenous interests in the North.

A strong, independent and ongoing organisation should be established to maintain and maximise the systemic change the Forum Governments have initiated. The organisation would advocate for Indigenous economic interests and push for the system-level changes and supports that are needed across the six critical themes IRG has identified to realise the full potential of Indigenous interests in Northern Development.

We consider the IEDC is critical to ensuring the longevity of the IRG recommendations and the overarching work program. This is a full-time, 365 days a year role - well beyond the capacity of the IRG to deliver. A permanent solution is needed.

To ensure the longevity of focus required to deliver the step-change the Forum has initiated, we ask Governments to agree to a detailed scoping study to inform the establishment of an Indigenous

Economic Development Corporation, in consultation with relevant stakeholders including Indigenous corporations, government agencies and industry bodies, that as an entity can:

- be a strong independent advocate, involved in all relevant discussions and decisions on economic development, whose legitimacy is recognised by Indigenous, government and private sectors;
- help deliver practical elements of the implementation plan (for example, the Northern Australia business hub system);
- support economic collaboration between the private sector, governments and the Indigenous sector; and
- take up, over time, fee for service work and partnerships.

A dedicated IEDC would provide the full-time, dedicated focus on the needs of Indigenous proponents to help drive increasing Indigenous participation in the Northern economy.

It would maintain advocacy across northern Australia to progress outcomes across the six critical themes IRG has identified:

1. Creating jobs, fostering labour participation, entrepreneurship and business acumen
2. Knowledge management systems and research and development to support Indigenous commercial end-users
3. Infrastructure investment to support Indigenous economic development
4. Access to capital and domestic and international markets
5. Activating the economic value of land, water, sea and cultural resource rights
6. Institutional arrangements that work to activate, accelerate and optimise Indigenous economic development across Northern Australia.

It would undertake projects to deliver practical elements of the Forum implementation planning. We consider initial priority should be directed to:

1. establishment of the Northern Australia hub system including additional support for PBCs;
2. assessing the adequacy of capital funding available to Indigenous proponents in the North and providing advice to Governments (we acknowledge the new funding under the Indigenous Business Sector Strategy but noting it is a national initiative, consider this won't be sufficient for required growth in the North); and
3. oversight of a Northern Australian Indigenous Economic Research Priorities Plan.

We ask that the organisation will also advocate on Indigenous infrastructure development; regulatory and fiscal reform; access to capital and attraction of domestic and international investment for Indigenous business; knowledge and R&D systems to benefit Indigenous end-users; Indigenous capacity support; and monitoring, evaluation and reporting of outcomes across jurisdictions.

On conclusion of scoping, we will ask that Ministers commit jurisdictions to formally recognise the legitimate role and functions of the organisation and contribute to seed funding.

We ask that scoping is finalised by February 2019 to enable the commencement of operations by May 2019.

2. Ensure a comprehensive focus on regulatory and fiscal reform within regional collaboration areas

## Yellow Recommendation 16 and Blue Recommendation 16

*(Yellow rec 16) Explore fiscal and regulatory reform options for the purposes of accelerating Indigenous economic development.*

*(Blue rec 16) Consider measures for the inclusion of water and sea resource access in ILUAs*

We see a significant and critical gap in implementation planning for Yellow Recommendation 16, and note the relationship to Blue Recommendation 16. We see a clear opportunity to link this critical area to scoping work for regional collaboration areas (implementation planning for yellow recommendation 15).

There are numerous examples wherein the ability for Indigenous people to realise and develop the economic value of their assets is hampered by regulatory process. Significant regulatory reform is required to create an environment that facilitates the realisation of Indigenous economic development across Northern Australia.

This reform is needed on a jurisdictional basis, and we consider there is significant value in a targeted project approach that considers key administrative and legislative barriers, opportunities for simplification of regulatory processes and creating an evidence base to informing continuous improvement of regulatory and fiscal processes. An optimum regulatory environment would be one that positions the Indigenous estate to become a central pillar of the economic landscape.

We ask that Forum Governments agree to include a specific work stream on regulatory barriers and fiscal incentives to be developed within the collaboration areas being scoped under yellow recommendation 15.

This work stream should map and analyse the regulatory framework in agreed regional collaboration areas, identify regulation that may have a negative impact on Indigenous peoples' ability to fully engage in development opportunities, and explore options for regulatory reform that supports full economic development opportunity. Mapping should take an Indigenous end-user experience focus as its starting point to ensure the work is practical and reform efforts can be prioritised based on impact.

Progress against this recommendation should be included into the Forum's Implementation Plan for addressing IRG's recommendations.

The progress and outcomes of the project should also inform the work program of the proposed Indigenous Economic Development Corporation (see section 1 above).

Many of the issues in regards to activating land and water assets for economic development were canvassed as part of the COAG Investigation into Indigenous Land Administration and Use which was agreed to be implemented by COAG on 11 December 2015.

We ask that Forum Governments provide a report on progress of implementation of the recommendations of that report prior to the next Forum, so this can be taken into consideration for forward work planning.

3. **Commit to actions to progress engagement with, and representation of Indigenous stakeholders in water reform and water planning.**

## Blue Recommendations 13-15

*(Rec 13) Identify catchments for the expansion of the water resource assessments initiated in the White Paper.*

*(Rec 14) Explore policy development to understand options for Indigenous water and sea resource usage including establishment of northern Australian Indigenous water reserves.*

*(Rec 15) Engage through the Northern Australia Strategic Partnership and National Water Reform Committee (NWRC), to COAG, to develop a shared Indigenous water policy, protecting Indigenous water rights for economic, cultural and social use.*

Discussions with Forum government officials during implementation planning workshops for the yellow recommendations have explored the intersections between Indigenous water rights and economic development. A range of recurring issues has been raised across all jurisdictions, central to which is the need to ensure Indigenous stakeholders are engaged meaningfully in water planning processes.

Given the interdependencies with many of the yellow recommendations, we ask that governments bring forward consideration of Blue Recommendations 13-15 and include them into forward work planning.

We suggest a starting point for this be for Forum governments to work with IRG representatives from their respective jurisdictions to develop a forward plan about Indigenous engagement in water planning processes. We suggest this be a well-planned engagement process with clear governance and dedicated resources.

The plan would include but not be limited to:

- prioritising areas for acquisition of additional environmental data;
- establishment of Indigenous advisory mechanisms for water planning processes, and;
- building knowledge and capability with key Indigenous representatives so that they can engage and contribute meaningfully and with confidence to water-related deliberations and decision making.

In the context of this work, jurisdictions should consider the reservation of water for Indigenous economic use on a pro-rata land ownership basis, and explore mechanisms for the provision of water for Indigenous economic use in catchments that are close to or fully allocated, including the purchase of water or reallocation where possible in current water planning frameworks.

Jurisdictions should also ensure Indigenous interests are considered in identifying priority sites to propose for further Northern Australia Water Resource Assessment funding under the Commonwealth's National Water Infrastructure Development Fund.

State and territory governments should provide a brief on progress against this action at the 4th Ministerial Forum on Northern Development.

We support recommendation 3.2 of the Productivity Commission's Report (May 2018) on the Intergovernmental Agreement on a National Water Initiative 2004:

State and Territory governments should ensure that:

- a) Indigenous cultural objectives are explicitly identified and provided for in water plans;

- b) progress in achieving Indigenous cultural objectives is regularly monitored and reported publicly; and
- c) there is public reporting of how Indigenous cultural objectives have been considered in the management of environmental water — both held and planned.

We also ask the Commonwealth, State and Territory government to commit to implementation of recommendation 10.2 (a) of the Productivity Commission's Report, that an Indigenous working group be formed to provide advice on the anticipated National Water Initiative renewal.

The working group should include significant representation from Northern Australia, and be made up of representatives nominated by Commonwealth, State and Territory governments.

Further, we support the principle of the Productivity Commission's recommendations 3.3 (a-d) and (f), that where governments provide access to water for Indigenous communities for economic development they should:

- a) source water from within water entitlement frameworks, such as by purchasing water on the market or as part of transparent processes for releasing unallocated water;
- b) ensure adequate supporting arrangements (such as training and business development) are in place to enable Indigenous communities to maximise the value of the resource;
- c) involve Indigenous communities in program design;
- d) specify and implement future governance arrangements; and
- f) Australian, State and Territory Governments should revise relevant provisions in the National Water Initiative.

We do not support the Productivity Commission's recommendation 3.3(e), to:

- g) regularly monitor and publicly report on these provisions (such as the volume of entitlements sourced, water used and supporting arrangements) and their outcomes.

Application of provisions for Indigenous water users should be consistent with the governance and regulatory requirements of other water users.

Finally, we take the opportunity to note that \$40 million has been allocated to support Indigenous investment in cultural and economic water entitlements in the Murray-Darling Basin, and suggest this offers an important precedent for support within the proportionally larger Indigenous land estate across Northern Australia.

#### 4. Maximise protections and benefits available through intellectual property laws

##### Blue Recommendation 4

*Investigate mechanisms to maximise protections and benefits available through intellectual property laws and the provisions of the Nagoya Protocol, particularly related to bushfoods, by working with jurisdictions to establish minimum national legislative standards (noting Queensland's Biodiscovery Act).*

We note the release of the discussion paper commissioned by IP Australia and the Department of Industry, Innovation and Science, and drafted by Terri Janke and Company, on the Intellectual Property issues relating to protection and management of Indigenous Knowledge, titled Indigenous Knowledge: Issues for protection and management (the Janke Paper).

We appreciate the intent of commissioning this paper and support further consideration of the areas highlighted for government action.

We request the Department of the Prime Minister and Cabinet facilitate a whole of Commonwealth Government approach to protection of Indigenous knowledge and native resources. As part of that we request the Commonwealth take a coordinated approach to progress the Janke paper's suggested areas for further action across all relevant portfolios. We ask for a report from the Commonwealth to the 4th Ministerial Forum on Northern Development.

We note the scope of the Janke Paper does not consider jurisdictional-level detail about Indigenous knowledge.

We also ask that addendums to the report be commissioned by the Western Australian, Northern Territory and Queensland governments, investigating mechanisms to maximise protections and benefits available through their respective jurisdictional laws (such as Queensland's Biodiscovery Act), including the provisions of the Nagoya Protocol in relation to genetic resources, which can include bushfoods.

Each government should provide a brief on progress against this activity at the 4th Ministerial Forum on Northern Development.

We also note the current inquiry by the House of Representatives Standing Committee on Indigenous Affairs into the growing presence of inauthentic Aboriginal and Torres Strait Islander 'style' art, craft and merchandise.

We affirm the need for effective action in this area.

We ask an update by the Commonwealth to be provided at the 4th Ministerial Forum on Northern Development.

## Policy Recommendations of the Indigenous Reference Group to the Ministerial Forum

Ministers commit to the following actions to form part of the ongoing workplan of the Ministerial Forum	Ministers endorse further exploration and work on the following actions to come back to the next Ministerial Forum for further consideration
<b>Creating jobs, fostering labour participation, entrepreneurship and business acumen</b>	
<ol style="list-style-type: none"> <li>1. Infrastructure projects, public sector, major corporates and public investment to include consistent and agreed Aboriginal training and employment targets <ul style="list-style-type: none"> <li>• underpinned by Workforce Development Plans (rec 2).</li> </ul> </li> <li>2. Publicly available Workforce Development Plans (for industries and regions) with a focus on infrastructure pipelines, service sector growth areas and new and emerging growth industries <ul style="list-style-type: none"> <li>• will identify key skill and education gaps</li> <li>• underpin identification of training requirements</li> <li>• ensure there are 'work ready' and appropriately skilled Indigenous employees and business supply chains.</li> </ul> </li> <li>3. A Northern Australia Indigenous Enterprise and Employment Hub system under the Indigenous Business Sector Strategy for single point of access <ul style="list-style-type: none"> <li>• servicing each jurisdiction</li> <li>• designed in consultation with the IRG</li> <li>• address IRG recommendations on creating jobs, fostering labour participation, entrepreneurship and business acumen</li> <li>• providing PBCs access to training based on capability and commercial potential, business advice and useable information about economic development opportunities.</li> </ul> </li> <li>4. Government supported secondary and tertiary scholarship programs, including for STEM, will allocate specific portions of funding to target uptake by northern Australia Indigenous students.</li> </ol>	<ol style="list-style-type: none"> <li>1. Investigate the gaps in supporting Indigenous business enterprise, including those identified in the audit of Northern Australia Indigenous Business programs and explore: <ul style="list-style-type: none"> <li>• addressing through the Northern Australia Indigenous Enterprise and Employment Hub system</li> <li>• realignment of existing capability development investments by governments to better meet the entrepreneurship and business acumen needs and opportunities in Northern Australia</li> <li>• the need for a Capability Building Fund to support business development through access to concessional finance, seed funding for new business and grant funding for feasibility studies and business cases.</li> </ul> </li> <li>2. Strategic assessment of the economic opportunity available to PBCs across Northern Australia, to better target capability support to those best positioned to unlock and maximise economic opportunity.</li> <li>3. Explore access to a minimum of 25 percent of any new sponsored rural and regional apprenticeships for Indigenous northern Australians.</li> </ol>
<b>Knowledge management systems and research and development to support Indigenous commercial end-users</b>	
<ol style="list-style-type: none"> <li>5. Improve access to government research and development for Indigenous end-users to support commercial decision making <ul style="list-style-type: none"> <li>• including mechanisms for connected responses to Indigenous communities' research questions.</li> </ul> </li> <li>6. Ensure future research priorities are developed with Indigenous input and are community/locally owned and driven <ul style="list-style-type: none"> <li>• Indigenous Research Fund includes the research and knowledge management needs of Indigenous businesses in the north and ensures findings are readily accessible to Indigenous businesses.</li> </ul> </li> </ol>	<ol style="list-style-type: none"> <li>4. Investigate mechanisms to maximise protections and benefits available through intellectual property laws and the provisions of the Nagoya Protocol, particularly related to bushfoods, by working with jurisdictions to establish minimum national legislative standards (noting Queensland's Biodiscovery Act).</li> </ol>

<b>Infrastructure investment to support Indigenous economic development</b>	
<p>7. Develop a better understanding of Indigenous infrastructure investment priorities and include Indigenous interests in planning and prioritisation</p> <ul style="list-style-type: none"> <li>including in the 2018 National Infrastructure Audit</li> <li>include members of the IRG in Darwin City Deal consultations, to ensure alignment with the economic aspirations of Indigenous Australians for Northern Australia.</li> </ul>	<p>5. Explore the scope and structure of an Austrade program targeting foreign investment in northern Australian infrastructure projects that has an explicit Indigenous element and/or equity participation.</p>
<p>8. Improve outcomes from planned infrastructure investment for Indigenous workers and enterprises</p> <ul style="list-style-type: none"> <li>skills and education system, procurement processes, employment and supplier use targets</li> <li>break down silos in northern Australia infrastructure planning, both jurisdictional and those for different types of infrastructure (e.g. roads, communications, water, energy etc)</li> <li>provide IRG with information on the full extent of the known and planned infrastructure pipeline across Northern Australia.</li> </ul>	<p>6. Explore the options for a “direct use” allocation of a minimum of \$1 billion under the NAIF for Indigenous projects that ensures a deliberate and targeted approach to growing Indigenous proponent and project ready options and is within existing legislative arrangements.</p>
<p>9. Reform NAIF to include measures to support the aspirations of Indigenous businesses in the north</p> <ul style="list-style-type: none"> <li>reductions in the minimum size of projects and proportion of capital required</li> <li>requirements for all projects to include Indigenous procurement and employment targets</li> <li>strengthened Indigenous representation in decision making</li> <li>provide funding for feasibility studies.</li> </ul>	<p>7. Clarify and further investigate options for the NAIF policy framework to activate, accelerate and optimise Indigenous economic growth.</p> <p>8. Investigate options to increase competition in transport and logistics in Northern Australia.</p>
<b>Access to capital and domestic and international markets</b>	
<p>10. The Northern Australia Indigenous Enterprise and Employment Hub system (rec 3) is designed in line with recommendations on better access to capital and markets.</p>	<p>9. Investigate potential adjustments to IPP frameworks to improve outcomes for Indigenous workers and enterprises in Northern Australia.</p>
<p>11. ILC and IBA will refresh their focus on the North and incorporate IRG’s findings in their business model reforms</p> <ul style="list-style-type: none"> <li>ILC divestment policies actively build land-holder capacity to engage in the business economy in northern Australia</li> <li>a dedicated portion of IBA funding to be allocated specifically for capability development, investment and market analysis in Northern Australia</li> <li>an associated investment platform will be established with IBA seed funding for projects used to leverage new money for co-investment</li> </ul>	<p>10. Recognising the fundamental and critical importance of communications infrastructure, scope the development of a Digital Inclusion Policy to facilitate economic development and to include actions tailored to regional and remote locations.</p>
<p>12. Austrade will work with IRG to develop an understanding of the export support needs of Indigenous businesses and agree an approach for providing the required support.</p>	<p>11. Consider a range of insurance options for mortgages over identified Aboriginal land</p> <ul style="list-style-type: none"> <li>Including development of options for ILC to partner with financial institutions to facilitate the mortgaging of Indigenous-owned land while ensuring land remains Indigenous-owned.</li> </ul>
<b>Activating the economic value of land, water, sea and cultural resource rights</b>	
<p>13. Ensure appropriate services to support business development by land holders resulting from improved understanding of the economic potential of their land and water rights</p>	<p>12. Consider the options for the scope and structure of an Indigenous enterprise capital fund for Indigenous business.</p>
	<p>13. Identify catchments for the expansion of the water resource assessments initiated in the White Paper.</p> <p>14. Explore policy development to understand</p>

<ul style="list-style-type: none"> <li>• improve access to government data, research and development for Indigenous end-users to better understand economic development opportunities from land, water and sea assets, including from Northern Australia White Paper initiatives</li> <li>• provide access to business advice that incorporates high quality market research, systems required to get products to market, natural resource management, issues relating to scalability of an enterprise, processes that drive scale and the wider impact of scale</li> </ul>	<p>options for Indigenous water and sea resource usage including establishment of northern Australian Indigenous water reserves.</p>
<p>14. Provide assistance to Indigenous communities to build the capacity to develop regional land use and development plans</p> <ul style="list-style-type: none"> <li>• similar to more formally structured land use and development planning and coordination activities undertaken by state governments</li> <li>• explore how coordinated land use and resource planning, bringing in ranger activities and plans, could be achieved</li> <li>• better integration of Indigenous perspectives in future water use research and planning frameworks</li> <li>• provide support for the development and growth of the cultural economy, including the arts and craft, customary knowledge and applications of bush foods and medicine, biodiversity and ecosystems management etc.</li> </ul>	<p>15. Engage through the Northern Australia Strategic Partnership and National Water Reform Committee (NWRC), to COAG, to develop a shared Indigenous water policy, protecting Indigenous water rights for economic, cultural and social use.</p> <p>16. Consider measures for the inclusion of water and sea resource access in ILUAs.</p> <p>17. Investigate what increased assistance could be provided to maximise opportunities for Indigenous individuals and businesses engaged in the beef, tourism, ecosystem management services and other land and water based industries.</p>
<p><b>Institutional arrangements that work to activate, accelerate and optimise Indigenous economic development across Northern Australia.</b></p>	
<p>15. A series of jurisdictional based “Regional Development Collaboration Deals” in areas of identified high economic potential</p> <ul style="list-style-type: none"> <li>• underpinned by the principles of co-design and locational advantage</li> <li>• which align and integrate public and private sector inputs to better focus on Indigenous economic growth</li> <li>• explore options to offer services in physical, virtual and mobile forms, noting regional and remote businesses must be enabled to access this support</li> <li>• with whole-of-government resourcing including from PM&amp;C (CDP, IBSS hubs), Austrade, CSIRO, Geoscience Australia, ILC and IBA, in addition to jurisdictional and local government resources</li> <li>• targeting a number of projects with Indigenous outcomes, including those which are Indigenous proponent lead</li> <li>• facilitating understanding of how best to address systemic impediments to Indigenous economic development over the longer term.</li> </ul> <p>16. Explore fiscal and regulatory reform options for the purposes of accelerating Indigenous economic development.</p>	<p>18. Investigate the scope, authorisation and architecture for a Northern Australia Indigenous economic development function.</p> <p>19. Consider further measures to improve coordination and implementation of existing policy settings and service delivery capacity.</p> <p>20. Explore options to engage foreign labour and expertise to encourage migration and growth.</p>



# Northern Australia Indigenous Reference Group

8 November 2018 Ministerial Forum Presentation

Backgrounding Document

November 2018

**DRAFT V1**

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# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: s47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
19 Sep 2019

**Invoice Number**  
AVC-1981

**Reference**  
Northern Australia  
Indigenous Reference Group

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Northern Australia Indigenous Reference Group: Submission to Select Committee on the Effectiveness of the Australian Government's Northern Australia Agenda – Payment Due on Commencement	1.00	9,375.00	10%	9,375.00
			Subtotal	9,375.00
			TOTAL GST 10%	937.50
			<b>TOTAL AUD</b>	<b>10,312.50</b>

## Due Date: 27 Sep 2019

Please pay by bank transfer as follows:

Section 47G(1(a))



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**Customer** NYAMBA BURU YAWURU  
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**Due Date** 27 Sep 2019

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NYAMBA BURU YAWURU  
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**Invoice Date**  
30 Sep 2019

**Invoice Number**  
AVC-1982

**Reference**  
Project 4 - BJMD9ZE

**ABN**  
36 101 195 699

Australian Venture  
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 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Project 4-BJMD9ZE Unlocking Economic and Social Value – Value Proposition, Capability Assessment and Framework	1.00	20,000.00	10%	20,000.00
Subtotal				20,000.00
TOTAL GST 10%				2,000.00
<b>TOTAL AUD</b>				<b>22,000.00</b>
Less Amount Paid				22,000.00
<b>AMOUNT DUE AUD</b>				<b>0.00</b>

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<b>Invoice Number</b>	AVC-1982
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	14 Oct 2019
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8 Oct 2019

**Invoice Number**  
AVC-1985

**Reference**  
4-BJNIQR6 – Northern  
Australia Hub System  
Implementation Plan Stage 1'

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Commencement Payment – Stage 1 Indigenous Enterprise and Employment Hubs System Implementation Plan	1.00	23,920.00	10%	23,920.00
Subtotal				23,920.00
TOTAL GST 10%				2,392.00
<b>TOTAL AUD</b>				<b>26,312.00</b>
Less Amount Paid				26,312.00
<b>AMOUNT DUE AUD</b>				<b>0.00</b>

**Due Date: 22 Oct 2019**  
 Please pay by bank transfer as follows:

Section 47G(1(a))



# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-1985
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	22 Oct 2019
<b>Amount Enclosed</b>	_____

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
8 Oct 2019

**Invoice Number**  
AVC-1986

**Reference**  
4-BJM DA8L - NAIEDB  
Prospectus &  
Implementation Plan Stage 1

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Commencement Payment – Stage 1 Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan	1.00	25,000.00	10%	25,000.00
			Subtotal	25,000.00
			TOTAL GST 10%	2,500.00
			<b>TOTAL AUD</b>	<b>27,500.00</b>
			Less Amount Paid	27,500.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 22 Oct 2019

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-1986  
**Amount Due** 0.00  
**Due Date** 22 Oct 2019  
**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: s47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date** 4 Nov 2019  
**Invoice Number** AVC-1988  
**Reference** Northern Australia  
 Indigenous Reference Group  
**ABN** 36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Northern Australia Indigenous Reference Group: Submission to Select Committee on the Effectiveness of the Australia Government's Northern Australia Agenda – Payment Due on Completion	1.00	9,375.00	10%	9,375.00
			Subtotal	9,375.00
			TOTAL GST 10%	937.50
			<b>TOTAL AUD</b>	<b>10,312.50</b>
			Less Amount Paid	10,312.50
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

**Due Date: 11 Nov 2019**  
 Please pay by bank transfer as follows:

Section 47G(1(a))



# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-1988
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	11 Nov 2019
<b>Amount Enclosed</b>	_____

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: s47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
18 Dec 2019

**Invoice Number**  
AVC-2001

**Reference**  
IRG – Preparation of IRG  
Submission

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG – Preparation of IRG Submission to the 2019 Department of Industry, Innovation and Science Section 43 Review of the Northern Australia Infrastructure Facility Act 2016 (Cth) – Payment due on commencement	1.00	10,924.00	10%	10,924.00
			Subtotal	10,924.00
			TOTAL GST 10%	1,092.40
			<b>TOTAL AUD</b>	<b>12,016.40</b>
			Less Amount Paid	12,016.40
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

**Due Date: 24 Dec 2019**  
 Please pay by bank transfer as follows:

Section 47G(1(a))



# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-2001
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	24 Dec 2019
<b>Amount Enclosed</b>	_____

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: s47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
18 Dec 2019

**Invoice Number**  
AVC-2002

**Reference**  
Project 3-BJMD9ZE

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Project 4 – BJMD9ZE Unlocking Economic and Social Value – Value Proposition, Capability Assessment and Framework – Interim Payment	1.00	20,000.00	10%	20,000.00
			Subtotal	20,000.00
			TOTAL GST 10%	2,000.00
			<b>TOTAL AUD</b>	<b>22,000.00</b>
			Less Amount Paid	22,000.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

**Due Date: 24 Dec 2019**  
 Please pay by bank transfer as follows:

Section 47G(1(a))



# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-2002
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	24 Dec 2019
<b>Amount Enclosed</b>	_____

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
6 Jan 2020

**Invoice Number**  
AVC-2006

**Reference**  
IRG

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG – Preparation of IRG Submission to the 2019 Department of Industry, Innovation and Science Section 43 Review of the Northern Australia Infrastructure Facility Act 2016 (Cth) – Payment Due on Completion	1.00	10,924.00	10%	10,924.00
			Subtotal	10,924.00
			TOTAL GST 10%	1,092.40
			<b>TOTAL AUD</b>	<b>12,016.40</b>
			Less Amount Paid	12,016.40
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 13 Jan 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2006  
**Amount Due** 0.00  
**Due Date** 13 Jan 2020  
**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

Australian Venture  
Consultants Pty Ltd

**Invoice Number**  
AVC-2013

PO Box 6377

EAST PERTH WA 6892

**Reference**  
4-BJNIQR6

AUSTRALIA

**ABN**  
36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Completion of Stage 1	1.00	23,920.00	10%	23,920.00
			Subtotal	23,920.00
			TOTAL GST 10%	2,392.00
			<b>TOTAL AUD</b>	26,312.00
			Less Amount Paid	26,312.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-2013
<b>Amount Due</b>	<b>0.00</b>
<b>Due Date</b>	6 Mar 2020
<b>Amount Enclosed</b>	

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2014

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Commencement of Stage 2	1.00	19,287.00	10%	19,287.00
			Subtotal	19,287.00
			TOTAL GST 10%	1,928.70
			<b>TOTAL AUD</b>	21,215.70
			Less Amount Paid	21,215.70
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2014  
**Amount Due** 0.00  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

Australian Venture  
Consultants Pty Ltd

**Invoice Number**  
AVC-2015

PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Completion of Stage 2	1.00	19,287.00	10%	19,287.00
			Subtotal	19,287.00
			TOTAL GST 10%	1,928.70
			<b>TOTAL AUD</b>	21,215.70
			Less Amount Paid	21,215.70
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2015  
**Amount Due** **0.00**  
**Due Date** 6 Mar 2020

**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2016

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Commencement of Stage 3	1.00	28,260.00	10%	28,260.00
			Subtotal	28,260.00
			TOTAL GST 10%	2,826.00
			<b>TOTAL AUD</b>	<b>31,086.00</b>
			Less Amount Paid	31,086.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2016  
**Amount Due** 0.00  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2017

**Reference**  
Project 4-BJMDA8L

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Payment Due on Completion of Stage 1	1.00	24,600.00	10%	24,600.00
			Subtotal	24,600.00
			TOTAL GST 10%	2,460.00
			<b>TOTAL AUD</b>	<b>27,060.00</b>
			Less Amount Paid	27,060.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2017  
**Amount Due** 0.00  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2018

**Reference**  
Project 4-BJMDA8L

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Payment Due on Commencement of Stage 2	1.00	32,600.00	10%	32,600.00
			Subtotal	32,600.00
			TOTAL GST 10%	3,260.00
			<b>TOTAL AUD</b>	<b>35,860.00</b>
			Less Amount Paid	35,860.00
			<b>AMOUNT DUE AUD</b>	<b>0.00</b>

## Due Date: 6 Mar 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2018  
**Amount Due** 0.00  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
15 Sep 2020

**Invoice Number**  
AVC-2052

**Reference**  
4-BJMDA8L

**ABN**  
36 101 195 699

Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Stage 2	1.00	32,600.00	10%	32,600.00
(Payment Due on Completion)				
			Subtotal	32,600.00
			TOTAL GST 10%	3,260.00
			<b>TOTAL AUD</b>	<b>35,860.00</b>

## Due Date: 30 Sep 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2052  
**Amount Due** **35,860.00**  
**Due Date** 30 Sep 2020

**Amount Enclosed**

Enter the amount you are paying above

# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: s47F  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
15 Sep 2020

Australian Venture  
Consultants Pty Ltd

**Invoice Number**  
AVC-2053

PO Box 6377  
EAST PERTH WA 6892

**Reference**  
4-BJNIQR6

AUSTRALIA

**ABN**  
36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
Indigenous Enterprise and Employment Hub System Implementation Plan – Stage 3	1.00	28,260.00	10%	28,260.00
Final Payment Due on Completion				
			Subtotal	28,260.00
			TOTAL GST 10%	2,826.00
			<b>TOTAL AUD</b>	<b>31,086.00</b>

## Due Date: 8 Oct 2020

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2053  
**Amount Due** **31,086.00**  
**Due Date** 8 Oct 2020

**Amount Enclosed**

Enter the amount you are paying above



**CANBERRA**

GPO Box 2203  
 Canberra ACT  
 Australia 2601

T +61 2 6245 7800  
 F +61 2 6245 7888  
 E [cie@theCIE.com.au](mailto:cie@theCIE.com.au)

Ground Floor  
 11 Lancaster Place  
 Canberra Airport  
 ACT 2609

**To:** Nyamba Buru Yawuru Ltd  
 55 Reid Road  
 CABLE BEACH WA 6726

**Date** 24/09/2018

**Invoice no.** 00004533

**TAX INVOICE**

**SYDNEY**

Level 7  
 8 Spring Street  
 Sydney NSW  
 Australia 2001

T +61 2 9250 0800  
 F +61 2 9250 0888  
 E [ciesyd@theCIE.com.au](mailto:ciesyd@theCIE.com.au)

International Economics  
 Pty Ltd  
 Incorporated in the ACT  
 ABN 11 705 723 812

**Project name:** *Indigenous Infrastructure Investment Priorities and Promoting Indigenous Economic Development Coordination in Northern Australia*

**Client** s47F

**CIE contact:** s47F

Professional fees payable delivery of final reports	
- Indigenous Infrastructure Investment Priorities for Northern Australia	\$66,750.00
- Promoting Indigenous Economic Development Coordination in Northern Australia - Part A and Part B	\$66,750.00

Please pay within 30 days of date of invoice by sending a cheque to our office or by electronic transfer as follows:

Section 47G(1(a))	Subtotal	\$133,500.00
	GST	\$13,350.00
	<b>Total</b>	<b>\$146,850.00</b>

A receipt will not be issued unless requested.

ABN 97 149 633 116  
Grosvenor Place  
225 George Street  
Sydney NSW 2000 Australia  
PO Box N250  
Sydney NSW 1220 Australia  
Tel: 61 2 9322 7000  
Fax: 61 2 9322 7001  
www.deloitte.com.au

s47F

NYAMBA BURU YAWURU LTD  
6A COGHLAN STREET  
BROOME WA 6725  
Australia

TAX INVOICE

**Invoice Number:** 8000276480  
**Invoice Date:** 29 October 2018  
**Payment Due by:** 28 November 2018

## IN ACCOUNT WITH DELOITTE ACCESS ECONOMICS PTY LTD

Fees for professional services  
Engagement Number: NYAA0001-01

	<b>Total</b>
Fees	
	GST applicable
	\$99,188.00
<b>GST EXCLUSIVE AMOUNT</b>	<b>\$99,188.00</b>
<b>GST</b>	<b>\$9,918.80</b>
<b>GST Inclusive amount</b>	<b>AUD \$109,106.80</b>

## Payment Instructions

Section 47G(1(a))

To pay by mail:

Accounts Receivable  
Locked Bag 5119  
Parramatta CBD BC  
NSW 2124  
Australia

Please include invoice copy with payment.

Submit remittance details by email to [accountsreceivable@deloitte.com.au](mailto:accountsreceivable@deloitte.com.au) or by fax (02) 9255 8397.

Liability limited by a scheme approved under Professional Standards Legislation.



# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: **S47F**  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date** 8 Oct 2019  
**Invoice Number** AVC-1986  
**Reference** 4-BJMDA8L - NAIEDB Prospectus & Implementation Plan Stage 1  
**ABN** 36 101 195 699

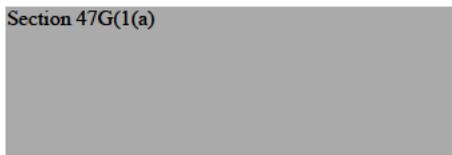
Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Commencement Payment – Stage 1 Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan	1.00	25,000.00	10%	25,000.00
			Subtotal	25,000.00
			TOTAL GST 10%	2,500.00
			<b>TOTAL AUD</b>	<b>27,500.00</b>

**Due Date: 22 Oct 2019**

Please pay by bank transfer as follows:

Section 47G(1(a))



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-1986  
**Amount Due** 27,500.00  
**Due Date** 22 Oct 2019

**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: **S47F**  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020  
**Invoice Number**  
AVC-2017  
**Reference**  
Project 4-BJMDA8L  
**ABN**  
36 101 195 699

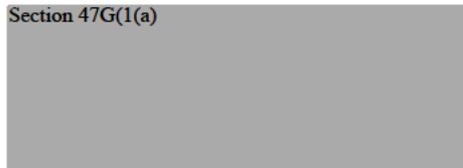
Australian Venture  
Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Payment Due on Completion of Stage 1	1.00	24,600.00	10%	24,600.00
			Subtotal	24,600.00
			TOTAL GST 10%	2,460.00
			<b>TOTAL AUD</b>	<b>27,060.00</b>

**Due Date: 6 Mar 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2017  
**Amount Due** **27,060.00**  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: s47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2018

**Reference**  
Project 4-BJMDA8L

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Payment Due on Commencement of Stage 2	1.00	32,600.00	10%	32,600.00
			Subtotal	32,600.00
			TOTAL GST 10%	3,260.00
			<b>TOTAL AUD</b>	<b>35,860.00</b>

**Due Date: 6 Mar 2020**  
 Please pay by bank transfer as follows:



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2018  
**Amount Due** 35,860.00  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: **S47F**  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
15 Sep 2020  
**Invoice Number**  
AVC-2052  
**Reference**  
4-BJMADA8L  
**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
Northern Australia Indigenous Economic Development Body Prospectus and Implementation Plan – Stage 2	1.00	32,600.00	10%	32,600.00
(Payment Due on Completion)				
			Subtotal	32,600.00
			TOTAL GST 10%	3,260.00
			<b>TOTAL AUD</b>	<b>35,860.00</b>

**Due Date: 30 Sep 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))

## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2052  
**Amount Due** 35,860.00  
**Due Date** 30 Sep 2020  
**Amount Enclosed**

Enter the amount you are paying above



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6664326  
 Issued: 25/10/2019  
 Customer PO No:  
 Customer PO Date: 21/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Indigenous Reference Group Research Roadmap for Northern Australia Indigenous Business Knowledge Needs  Payment - on commencement  Your Contact: s47F	1 EA	AUD 30,000.00 *
Internal Reference:	Total Amount (Excl GST)	AUD 30,000.00
WBS Element: R-14217-01	Total GST Amount *	AUD 3,000.00
Contract No: 2025303	Total Amount Payable	AUD 33,000.00
PAYMENT DUE: 25/11/2019		

Please quote 000066643262412542 when making payment.

Section 47G(1(a))



**Biller Code:** 172213  
**Ref:** 000066643262412542

**Telephone & Internet Banking – BPAY\***  
 Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: [www.bpay.com.au](http://www.bpay.com.au)

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6664660  
 Issued: 25/11/2019  
 Customer PO No:  
 Customer PO Date: 21/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Indigenous Reference Group Research Roadmap for Northern Australia Indigenous Business Knowledge Needs Payment - On completion of Task 1 and the delivery of the Project Status Update  Your Contact: s47F	1 EA	AUD 20,000.00 *
<b>Internal Reference:</b>	<b>Total Amount (Excl GST)</b>	AUD 20,000.00
<b>WBS Element: R-14217-01</b>	<b>Total GST Amount *</b>	AUD 2,000.00
<b>Contract No: 2025303</b>	<b>Total Amount Payable</b>	AUD 22,000.00
<b>PAYMENT DUE: 30/12/2019</b>		

Please quote 000066646602412544 when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066646602412544**

**Telephone & Internet Banking - BPAY\***  
 Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: www.bpay.com.au

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6665115  
 Issued: 19/12/2019  
 Customer PO No:  
 Customer PO Date: 21/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Indigenous Reference Group Research Roadmap for Northern Australia Indigenous Business Knowledge Needs  Payment - On completion of Task 2 and the submission of the first draft Research Roadmap  Your Contact: s47F	1 EA	AUD 20,000.00 *
Internal Reference:	Total Amount (Excl GST)	AUD 20,000.00
WBS Element: R-14217-01	Total GST Amount *	AUD 2,000.00
Contract No: 2025303	Total Amount Payable	AUD 22,000.00
<b>PAYMENT DUE: 20/01/2020</b>		

Please quote **000066651152412548** when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066651152412548**

**Telephone & Internet Banking - BPAY\***  
 Contact your bank or financial institution to make this  
 payment from your cheque, savings, debit, credit card  
 or transaction account. More info: [www.bpay.com.au](http://www.bpay.com.au)

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



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 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6665854  
 Issued: 28/02/2020  
 Customer PO No:  
 Customer PO Date: 21/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Indigenous Reference Group Research Roadmap for Northern Australia Indigenous Business Knowledge Needs  Payment - Upon presentation of the final Research Roadmap report incorporating previous milestones  Your Contact: s47F	1 EA	AUD 15,403.00 *
Internal Reference:	Total Amount (Excl GST)	AUD 15,403.00
WBS Element: R-14217-01	Total GST Amount *	AUD 1,540.30
Contract No: 2025303	Total Amount Payable	AUD 16,943.30
PAYMENT DUE: 30/03/2020		

Please quote 000066658542412540 when making payment.

Section 47G(1(a))



**Biller Code: 172213**  
**Ref: 000066658542412540**

**Telephone & Internet Banking – BPAY\***  
 Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: [www.bpay.com.au](http://www.bpay.com.au)

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: **S47F**  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2016

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Commencement of Stage 3	1.00	28,260.00	10%	28,260.00
			Subtotal	28,260.00
			TOTAL GST 10%	2,826.00
			<b>TOTAL AUD</b>	<b>31,086.00</b>

**Due Date: 6 Mar 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2016  
**Amount Due** **31,086.00**  
**Due Date** 6 Mar 2020  
**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: **S47F**  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
28 Feb 2020

**Invoice Number**  
AVC-2015

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Completion of Stage 2	1.00	19,287.00	10%	19,287.00
			Subtotal	19,287.00
			TOTAL GST 10%	1,928.70
			<b>TOTAL AUD</b>	<b>21,215.70</b>

**Due Date: 6 Mar 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))



# PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2015  
**Amount Due** **21,215.70**  
**Due Date** 6 Mar 2020  
**Amount Enclosed** \_\_\_\_\_

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: **S47F**  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date** 8 Oct 2019  
**Invoice Number** AVC-1985  
**Reference** 4-BJNIQR6 – Northern Australia Hub System Implementation Plan Stage 1'

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

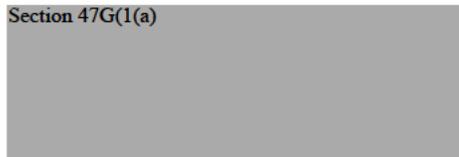
**ABN**  
 36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
Commencement Payment – Stage 1 Indigenous Enterprise and Employment Hubs System Implementation Plan	1.00	23,920.00	10%	23,920.00
			Subtotal	23,920.00
			TOTAL GST 10%	2,392.00
			<b>TOTAL AUD</b>	<b>26,312.00</b>

**Due Date: 22 Oct 2019**

Please pay by bank transfer as follows:

Section 47G(1(a))



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-1985  
**Amount Due** 26,312.00  
**Due Date** 22 Oct 2019  
**Amount Enclosed**

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: **s47F**  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
28 Feb 2020  
**Invoice Number**  
AVC-2013  
**Reference**  
4-BJNIQR6  
**ABN**  
36 101 195 699

Australian Venture  
 Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Completion of Stage 1	1.00	23,920.00	10%	23,920.00
Subtotal				23,920.00
TOTAL GST 10%				2,392.00
<b>TOTAL AUD</b>				<b>26,312.00</b>

**Due Date: 6 Mar 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))

## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

<b>Customer</b>	NYAMBA BURU YAWURU
<b>Invoice Number</b>	AVC-2013
<b>Amount Due</b>	<b>26,312.00</b>
<b>Due Date</b>	6 Mar 2020
<b>Amount Enclosed</b>	_____

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
Attention: **s47F**  
55 Reid Rd  
CABLE BEACH WA 6726  
AUSTRALIA

**Invoice Date**  
28 Feb 2020

Australian Venture  
Consultants Pty Ltd

**Invoice Number**  
AVC-2014

PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Reference**  
4-BJNIQR6

**ABN**  
36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
IRG Northern Australia Hub System Implementation Plan – Payment Due on Commencement of Stage 2	1.00	19,287.00	10%	19,287.00
			Subtotal	19,287.00
			TOTAL GST 10%	1,928.70
			<b>TOTAL AUD</b>	<b>21,215.70</b>

**Due Date: 6 Mar 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))



## PAYMENT ADVICE

To: Australian Venture Consultants Pty Ltd  
PO Box 6377  
EAST PERTH WA 6892  
AUSTRALIA

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2014  
**Amount Due** **21,215.70**  
**Due Date** 6 Mar 2020  
**Amount Enclosed** \_\_\_\_\_

Enter the amount you are paying above



# TAX INVOICE

NYAMBA BURU YAWURU  
 Attention: S47F  
 55 Reid Rd  
 CABLE BEACH WA 6726  
 AUSTRALIA

**Invoice Date**  
 15 Sep 2020

Australian Venture  
 Consultants Pty Ltd

**Invoice Number**  
 AVC-2053

PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

**Reference**  
 4-BJNIQR6

**ABN**  
 36 101 195 699

Description	Quantity	Unit Price	GST	Amount AUD
Indigenous Enterprise and Employment Hub System Implementation Plan – Stage 3	1.00	28,260.00	10%	28,260.00
Final Payment Due on Completion				
			Subtotal	28,260.00
			TOTAL GST 10%	2,826.00
			<b>TOTAL AUD</b>	<b>31,086.00</b>

**Due Date: 8 Oct 2020**

Please pay by bank transfer as follows:

Section 47G(1(a))

# PAYMENT ADVICE

**Customer** NYAMBA BURU YAWURU  
**Invoice Number** AVC-2053  
**Amount Due** 31,086.00  
**Due Date** 8 Oct 2020  
**Amount Enclosed** \_\_\_\_\_

To: Australian Venture Consultants Pty Ltd  
 PO Box 6377  
 EAST PERTH WA 6892  
 AUSTRALIA

Enter the amount you are paying above



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6664282  
 Issued: 23/10/2019  
 Customer PO No:  
 Customer PO Date: 22/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)	
Acceptance of Offer for Indigenous Reference Group Indigenous Water Strategic Issues Paper Invoice On commencement  Your Contact: s47F CFO	1 EA	AUD	8,500.00 *
Internal Reference:	Total Amount (Excl GST)	AUD	8,500.00
WBS Element: R-14247-01	Total GST Amount *	AUD	850.00
Contract No: 2025310	Total Amount Payable	AUD	9,350.00
<b>PAYMENT DUE: 22/11/2019</b>			

Please quote **000066642822412540** when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066642822412540**

**Telephone & internet Banking - BPAY\***  
 Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: [www.bpay.com.au](http://www.bpay.com.au)

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6664747  
 Issued: 28/11/2019  
 Customer PO No:  
 Customer PO Date: 22/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)	
Acceptance of Offer for Indigenous Reference Group Indigenous Water Strategic Issues Paper Invoice on completion of written project status updates to IRG on 21 Oct & 25 Nov and a report identifying Indigenous considerations in water planning (Task 2) Your Contact: s47F CFO	1 EA	AUD	20,000.00 *
<b>Internal Reference:</b>	<b>Total Amount (Excl GST)</b>	AUD	20,000.00
<b>WBS Element: R-14247-01</b>	<b>Total GST Amount *</b>	AUD	2,000.00
<b>Contract No: 2025310</b>	<b>Total Amount Payable</b>	AUD	22,000.00
<b>PAYMENT DUE: 30/12/2019</b>			

Please quote **000066647472412546** when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066647472412546**

**Telephone & Internet Banking – BPAY\***  
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**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



**Commonwealth Scientific and Industrial Research Organisation**  
 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6664661  
 Issued: 25/11/2019  
 Customer PO No:  
 Customer PO Date: 22/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Acceptance of Offer for Indigenous Reference Group Indigenous Water Strategic Issues Paper Invoice on completion of Task 1  Your Contact: s47F CFO	1 EA	AUD 20,000.00 *
Internal Reference:	Total Amount (Excl GST)	AUD 20,000.00
WBS Element: R-14247-01	Total GST Amount *	AUD 2,000.00
Contract No: 2025310	Total Amount Payable	AUD 22,000.00
<b>PAYMENT DUE: 30/12/2019</b>		

Please quote **000066646612412546** when making payment.

Section 47G(1(a))

	<b>Bill Code:</b> 172213
	<b>Ref:</b> 000066646612412546
<b>Telephone &amp; Internet Banking - BPAY*</b> Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: www.bpay.com.au	

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
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 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**  
 Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6665424  
 Issued: 28/01/2020  
 Customer PO No:  
 Customer PO Date: 22/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Acceptance of Offer for Indigenous Reference Group Indigenous Water Strategic Issues Paper  Invoice on completion of a paper of proposed actions to improve outcomes, key principles and consideration of freshwater rights and native title (Task 3)  Your Contact: s47F CFO	1 EA	AUD 20,000.00 *

ENTERED  
 3 JAN 2020

PAID  
 11 FEB 2020

Internal Reference:	Total Amount (Excl GST)	AUD	20,000.00
/BS Element: R-14247-01	Total GST Amount *	AUD	2,000.00
Contract No: 2025310	Total Amount Payable	AUD	22,000.00

PAYMENT DUE: 27/02/2020

Please quote 000066654242412547 when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066654242412547**

**Telephone & Internet Banking - BPAY®**  
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**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia



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 Accounts Receivable  
 PO Box 883  
 Kenmore QLD 4069  
 Australia  
 ABN: 41687119230  
 Email: accounts.receivable@csiro.au  
 Phone: 1300 503 758

# TAX INVOICE

**Bill-To:**

Nyamba Buru Yawuru Ltd  
 PO Box 425  
 Broome WA, 6725  
 Australia

Number: 6665855  
 Issued: 28/02/2020  
 Customer PO No:  
 Customer PO Date: 22/10/2019  
 Customer Number: 241254  
 Customer ABN: 87137306917  
 Customer Fax:

Description	QTY / Unit	Amount (Excl GST)
Acceptance of Offer for Indigenous Reference Group Indigenous Water Strategic Issues Paper Invoice on completion of a presentation of the final report incorporating previous milestones Your Contact: s47F CFO	1 EA	AUD 16,500.00 *
Internal Reference:	Total Amount (Excl GST)	AUD 16,500.00
WBS Element: R-14247-01	Total GST Amount *	AUD 1,650.00
Contract No: 2025310	Total Amount Payable	AUD 18,150.00
PAYMENT DUE: 30/03/2020		

Please quote **000066658552412542** when making payment.

Section 47G(1(a))



**Bill Code: 172213**  
**Ref: 000066658552412542**

**Telephone & Internet Banking – BPAY\***  
 Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: [www.bpay.com.au](http://www.bpay.com.au)

**Cheques:**  
 Please make payment to:  
**CSIRO**  
 PO Box 883  
 Kenmore QLD 4069  
 Australia

**TAX INVOICE**

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Design, facilitation and reporting on jurisdictional workshops for the Indigenous Reference Group – First Invoice: Project Commencement

**DATE:** 17 July 2018

**AMOUNT:** \$15,400.00 (includes GST of \$1,400.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1907

**Account:**

Description	Amount
Commencement Fee – Professional Services	\$14,000.00
GST	\$1,400.00
<b>Total</b>	<b>\$15,400.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

TO: Nyamba Buru Yawuru Ltd

ATTENTION: s47F

FOR: Professional services provided by R Barnett related to the *IRG Project: Advice on Knowledge Management Systems and Research and Development to Support Indigenous Commercial End Users*. This is a request for a payment in the amount of \$24,500 plus GST due upon commencement of the project.

DATE: 1 August 2018

AMOUNT: \$26,950.00 (includes GST of \$2,450.00)

ABN: 36 101 195 699

PAYMENT TERMS: Upon receipt

INVOICE NUMBER: 1909

**Account:**

Description	Debit
Board fees	\$24,500.00
GST	\$2,450.00
<b>Balance Due</b>	<b>\$26,950.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))

**Australian Venture Consultants Pty Ltd.**

6 Ord Street, West Perth, WA 6005 Australia. PO Box 375, West Perth, WA 6872 Australia. Telephone +61 8 9320 5138  
 Facsimile +61 8 9481 7531.  
 www.ventureconsultants.com.au  
 FOI/2122/015

**TAX INVOICE**

**TO:** Nyamba Buru Yawuru

**ATTENTION:** s47F

**FOR:** Travel expenses related to IRG Jurisdictional Workshops August 2018..

**DATE:** 15 August 2018

**AMOUNT:** \$6,052.85 (includes GST of 546.67)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1910

**Account (As per the attached invoices):**

Description	Amount	GST Included
Airfare: Darwin-Cairns	\$534.50	\$48.59
Airfare: Perth-Broome-Darwin and Cairns-Perth	\$3,347.48	\$304.32
Accommodation: (Mercure Broome)	\$556.70	\$50.61
Accommodation: (Mantra Pandanus Darwin)	\$499.00	\$45.36
Accommodation: (Pullman Cairns)	\$591.33	\$53.76
Meals and incidentals	\$121.00	\$7.19
Meals and incidentals	\$8.80	\$0.80
Meals and incidentals	\$26.00	\$2.36
Meals and incidentals	\$60.00	\$5.45
Meals and incidentals	\$23.50	\$2.41
Meals and incidentals	\$28.50	\$2.59
Ground Transportation: Taxi Home to Airport	\$66.10	\$6.10
Ground Transportation: Taxi Airport to Broome Hotel	\$15.00	\$1.36
Ground Transportation: Taxi Hotel to Broome Airport	\$13.44	\$0.64
Ground Transportation: Taxi Airport to Darwin CBD	\$40.00	\$4.00
Ground Transportation: Taxi Hotel to Darwin Venue	\$10.00	\$1.00
Ground Transportation: Taxi Airport to Cairns Hotel	\$30.00	\$2.72
Ground Transportation: Taxi Cairns CBD to Airport	\$20.30	\$1.85
Ground Transportation: Taxi Perth Airport to Home	\$61.20	\$5.56
<b>Total</b>	<b>\$6,052.85</b>	<b>\$546.67</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



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FOI/2122/015

**TAX INVOICE**

**TO:** Nyamba Buru Yawuru

**ATTENTION:** s47F

**FOR:** Travel expenses related to IRG Knowledge and Research Project 29-31 August 2018.

**DATE:** 3 August 2018

**AMOUNT:** \$2,441.96 (includes GST of \$206.74)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1917

**Account (As per the attached invoices):**

Description	Amount	GST Included
Airfare: PER/DWN/PER	\$1,754.01	\$159.46
Accommodation	\$446.40	\$40.58
Meals and incidentals	\$70.00	\$6.36
Ground Transportation: Taxi CBD to Airport	\$30.45	\$0.13
Ground Transportation: Taxi IRG Meeting to Hotel	\$8.40	\$0.04
Ground Transportation: Taxi Hotel to IRG Meeting	\$10.80	\$0.04
Ground Transportation: Taxi Airport to Hotel	\$29.72	\$0.13
Ground Transportation: Uber home to Airport	\$41.63	\$0.00
Ground Transportation: Uber Airport to Home	\$50.55	\$0.00
<b>Total</b>	<b>\$2,441.96</b>	<b>\$206.74</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

TO: Nyamba Buru Yawuru Ltd

ATTENTION: s47F

FOR: Professional services provided by R. Barnett related to the *IRG Project: Jurisdictional Workshops*. This is a request for the final payment in the amount of \$14,000.00 plus GST.

DATE: 10 September 2018

AMOUNT: \$15,400.00 (includes GST of \$1,400.00)

ABN: 36 101 195 699

PAYMENT TERMS: Upon receipt

INVOICE NUMBER: 1920

**Account:**

Description	Debit
Board fees	\$14,000.00
GST	\$1,400.00
<b>Balance Due</b>	<b>\$15,400.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))



## TAX INVOICE

TO: Nyamba Buru Yawuru Ltd

ATTENTION: s47F

FOR: Professional services provided by R Barnett related to the *IRG Project: Advice on Knowledge Management Systems and Research and Development to Support Indigenous Commercial End Users*. This is a request for a payment in the amount of \$12,250.00 plus GST due upon submission of the draft report.

DATE: 18 September 2018

AMOUNT: \$13,475.00 (includes GST of \$1,225.00)

ABN: 36 101 195 699

PAYMENT TERMS: Upon receipt

INVOICE NUMBER: 1922

**Account:**

Description	Debit
Professional Fees	\$12,250.00
GST	\$1,225.00
<b>Balance Due</b>	<b>\$13,475.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))

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**TAX INVOICE**

**TO:** Nyamba Buru Yawuru

**ATTENTION:** s47F

**FOR:** Travel expenses related to Combined Jurisdiction Implementation Planning Workshop

**DATE:** 1 October 2018

**AMOUNT:** \$5,163.79 (includes GST of 458.37)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1928

**Account (As per the attached invoices):**

Description	Amount	GST Included
Airfare: PER/CBR/PER	\$4,489.02	\$408.10
Airfare variation at PMC's request	\$103.99	\$9.45
Accommodation	\$416.00	\$37.82
Meals	\$33.00	\$3.00
Ground Transportation: Office to Airport	\$25.35	0
Ground Transportation: Airport to Hotel	\$31.78	0
Ground Transportation: Canberra to Airport	\$15.43	0
Ground Transportation: Airport to Home	\$49.22	0
<b>Total</b>	<b>\$5,163.79</b>	<b>\$458.37</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

TO: Nyamba Buru Yawuru Ltd

ATTENTION: s47F

FOR: Professional services provided by R Barnett related to the *Combined Jurisdiction Implementation Planning Workshop (AVC Engagement Contract part 2)*. This is a request for a first and final payment in the amount of \$13,125.00 plus GST.

DATE: 1 October 2018

AMOUNT: \$14,437.50 (includes GST of \$1,312.50)

ABN: 36 101 195 699

PAYMENT TERMS: Upon receipt

INVOICE NUMBER: 1929

**Account:**

Description	Debit
Board fees	\$13,125.00
GST	\$1,312.50
<b>Balance Due</b>	<b>\$14,437.50</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

TO: Nyamba Buru Yawuru Ltd

ATTENTION: s47F

FOR: Professional services provided by R Barnett related to the project known as *IRG Knowledge and Research and Development Consultancy*. This is a request for the final payment in the amount of \$12,250.00 plus GST.

DATE: 3 October 2018 (corrected 2 Nov 18)

AMOUNT: \$13,475.00 (includes GST of \$1,225.00)

ABN: 36 101 195 699

PAYMENT TERMS: Upon receipt

INVOICE NUMBER: 1930

**Account:**

Description	Debit
Board fees	\$12,250.00
GST	\$1,225.00
<b>Balance Due</b>	<b>\$13,475.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))

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## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known as *IRG Preparation of the Policy Case for the Mt Isa Ministerial Forum*. This is a request for the final payment in the amount of \$8,750.00 plus GST due upon completion of the project.

**DATE:** 21 November 2018

**AMOUNT:** \$9,625.00 (includes GST of \$875.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1936

**Account:**

Description	Debit
Professional services	\$8,750.00
GST	\$875.00
<b>Balance Due</b>	<b>\$9,625.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))

## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known as *IRG Stakeholder Consultation Project*. This is a request for the final payment in the amount of \$5,250.00 plus GST due upon commencement of the project.

**DATE:** 6 December 2018

**AMOUNT:** \$5,775.00 (includes GST of \$525.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1941

**Account:**

Description	Debit
Professional services	\$5,250.00
GST	\$525.00
<b>Balance Due</b>	<b>\$5,775.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))



## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Travel expenses incurred provided by R Barnett related to the project known *IRG Stakeholder Consultation on NAIEDC Project*. This is a request for reimbursement in the amount of \$7,436.56 (Including GST of \$636.09) as per the Attached schedule of expenses.

**DATE:** 17 December 2018

**AMOUNT:** \$7,436.56.00 (includes GST of 636.09)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1942

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**Please pay by bank transfer as follows:**

Section 47G(1(a))



### Schedule of Expenses

ITEM	TOTAL AMOUNT	GST INCLUDED
Airfare (PER-DWN-BNE-CBR-MEL-PER)	\$ 5,924.26	\$ 538.57
Accommodation (Darwin)	\$ 258.00	\$ 23.45
Accommodation (Brisbane)	\$ 169.00	\$ 15.36
Accommodation (Canberra)	\$ 276.00	\$ 25.09
Meals (Darwin)	\$ 19.00	\$ 1.73
Meals (Darwin)	\$ 54.00	\$ 4.91
Meals (Darwin)	\$ 41.00	\$ 3.73
Meals (Brisbane)	\$ 34.50	\$ 3.14
Meals (Brisbane)	\$ 70.00	\$ 6.36
Meals (Brisbane)	\$ 36.85	\$ 3.36
Meals (Canberra)	\$ 76.07	\$ 6.92
Meals (Melbourne)	\$ 36.00	\$ 3.27
Taxi (Canberra Hotel to PM&C)	\$ 25.83	\$ 0.11
Taxi (Canberra Hotel to Aiport)	\$ 21.83	\$ 0.09
Uber (Home to Airport)	\$ 37.78	
Uber (Darwin Hotel to CCNT Meeting)	\$ 8.50	
Uber (Darwin CCNT to NAIF Meeting)	\$ 8.50	
Uber (Darwin Hotel to Airport)	\$ 26.04	
Uber (Brisbane Aiport to Hotel)	\$ 36.84	
Uber (Brisbane Hotel to QLD Gov meeting)	\$ 8.79	
Uber (Brisbane City to Airport)	\$ 38.16	
Uber (Canberra Airport to Hotel)	\$ 18.69	
Uber (Canberra PM&C to Hotel)	\$ 25.61	
Uber (Melbourne Airport to City)	\$ 53.56	
Uber (Melbourne BCA Meeting to IBA Meeting)	\$ 8.60	
Uber (Melbourne PM&C Meeting to Airport)	\$ 48.01	
Uber (Perth Airport to Home)	\$ 75.14	
<b>TOTAL</b>	<b>\$ 7,436.56</b>	<b>\$ 636.09</b>

## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known as *IRG Economic Model Discussion Paper*. This is a request for a payment in the amount of \$15,000.00 plus GST due upon commencement of the project.

**DATE:** 19 December 2018

**AMOUNT:** \$16,500.00 (includes GST of \$1,500.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

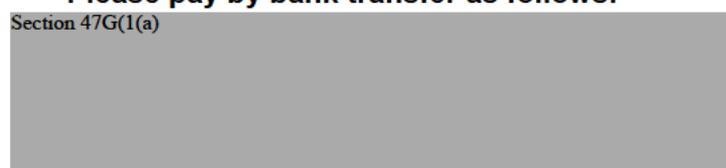
**INVOICE NUMBER:** 1944

**Account:**

Description	Debit
Professional services	\$15,000.00
GST	\$1,500.00
<b>Balance Due</b>	<b>\$16,500.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known as *IRG Stakeholder Consultation Project*. This is a request for the final payment in the amount of \$5,250.00 plus GST due upon completion of the project.

**DATE:** 1 March 2019

**AMOUNT:** \$5,775.00 (includes GST of \$525.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1956

**Account:**

Description	Debit
Professional services	\$5,250.00
GST	\$525.00
<b>Balance Due</b>	<b>\$5,775.00</b>

Please pay by bank transfer as follows:

Section 47G(1(a))



## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known *IRG Submission to Joint Standing Committee on Northern Australia Inquiry into the Opportunities and Challenges to the Engagement of Traditional Owners in the Economic Development of Northern Australia*. This is a request for payment in the amount of \$14,000.00 plus GST.

**DATE:** 1 March 2019

**AMOUNT:** \$15,400.00 (includes GST of \$1,400.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

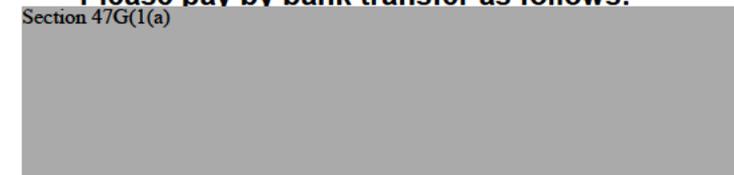
**INVOICE NUMBER:** 1957

**Account:**

Description	Debit
Professional services	\$14,000.00
GST	\$1,400.00
<b>Balance Due</b>	<b>\$15,400.00</b>

**Please pay by bank transfer as follows:**

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**TAX INVOICE**

**TO:** Nyamba Buru Yawuru Ltd  
**ATTENTION:** s47F  
**FOR:** Professional services provided by R Barnett related to the project known as *IRG Economic Model Discussion Paper*. This is a request for the payment in the amount of \$20,000.00 plus GST due upon presentation of the Institutional Options Paper referred to in Task 1.  
**DATE:** 15 March 2019  
**AMOUNT:** \$22,000.00 (includes GST of \$2,000.00)  
**ABN:** 36 101 195 699  
**PAYMENT TERMS:** Upon receipt  
**INVOICE NUMBER:** 1959

**Account:**

Description	Debit
Professional services	\$20,000.00
GST	\$2,000.00
<b>Balance Due</b>	<b>\$22,000.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd

**ATTENTION:** s47F

**FOR:** Professional services provided by R Barnett related to the project known as *Northern Australia Indigenous Reference Group – Submission to the Productivity Commission Inquiry into Remote Area Tax Concessions and Payments.*

**DATE:** 21 May 2019

**AMOUNT:** \$26,950 (includes GST of \$2,450.00)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1967

**Account:**

Description	Debit
Board fees	\$24,500.00
GST	\$2,450.00
<b>Balance Due</b>	<b>\$26,950.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



## TAX INVOICE

**TO:** Nyamba Buru Yawuru Ltd  
**ATTENTION:** s47F  
**FOR:** Final Payment – IRG Economic Model Discussion  
**AMOUNT:** \$13,475.00 (includes GST of \$1,225.00)  
**ABN:** 36 101 195 699  
**PAYMENT TERMS:** Upon receipt  
**INVOICE NUMBER:** 1971

**Account:**

Description	Debit
Professional services	\$12,250.00
GST	\$1,225.00
<b>Balance Due</b>	<b>\$13,475.00</b>

**Please pay by bank transfer as follows:**

Section 47G(1(a))



**TAX INVOICE**  
 ABN: 36 101 195 699

**TO:** Northern Land Council

**ATTENTION:** s47F

**FOR:** Reimbursement of Travel Expenses in Accordance with the Service Agreement Pertaining to Northern Australia Indigenous Reference Group Facilitation of March Policy Forum, 15-16 March 2018, Brisbane

**DATE:** 20 March 2018

**AMOUNT:** \$1,972.03 (Includes GST of \$165.42)

**ABN:** 36 101 195 699

**PAYMENT TERMS:** Upon receipt

**INVOICE NUMBER:** 1864

**Account**

Description	Amount
Economy Airfare: Qantas PER/BNE/PER (includes GST of \$80.53)	\$885.82
Accommodation: Brisbane (includes GST of \$72.46)	\$797.01
Meals (includes GST of \$12.17)	\$133.12
Ground Transportation: Uber Home to Airport	\$50.12
Ground Transportation: Taxi BNE airport to City(includes GST of \$0.26)	\$60.38
Ground Transportation: Uber Airport to home	\$45.58
<b>Total</b>	<b>\$1,972.03</b>

**Please pay by bank transfer as follows:**

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